

## **Financing in the Current Market – Challenges & Solutions**

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**Robin Menzel**  
**Debt Capital Markets Partner**



## Market has sold-off to unprecedented levels

*Leverage  
unwind  
continues  
to pressure  
secondary  
pricing*

Most of European leveraged debt is trading at distressed levels of ~15+% yields

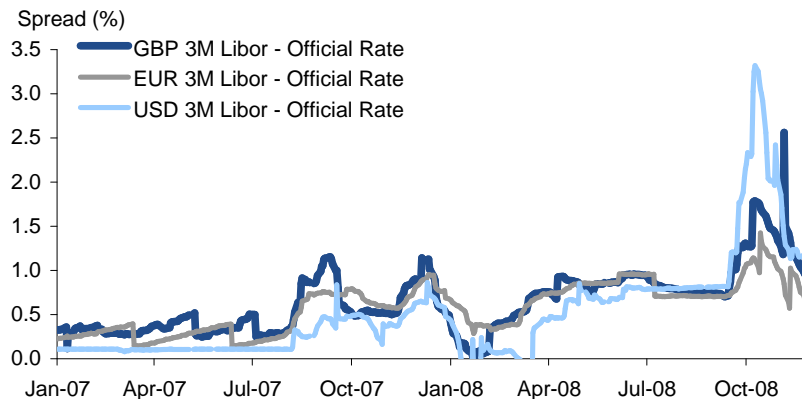
- ~2/3 is performing senior secured debt
- ~1/3 is performing subordinated debt

Unprecedented leverage unwind

- near-term inter-bank market only slowly normalising
- many credit funds and banks now following CDO's in reducing exposure
- several banks & funds have blown-up or are closed for new business

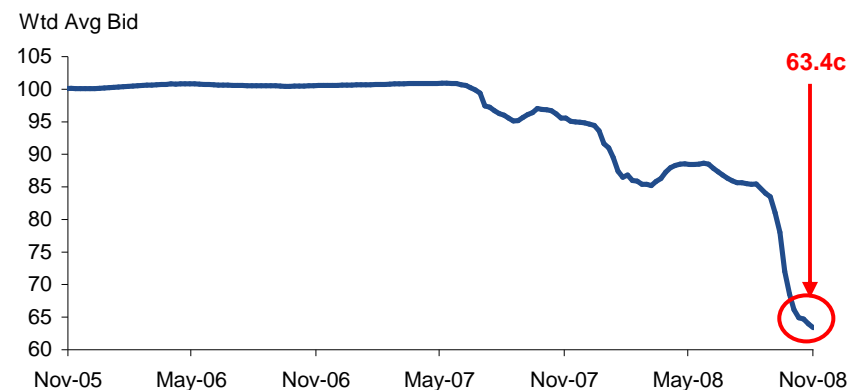
➔ disconnect/dislocation between primary & secondary markets

### 3 Month Libor Spread to Central Bank Official Rates



Sources: BBA, Bank of England, ECB & Fed

### Average Price for European Snr Sec Lev Loans



Sources: S&P LCD Euro ELLI

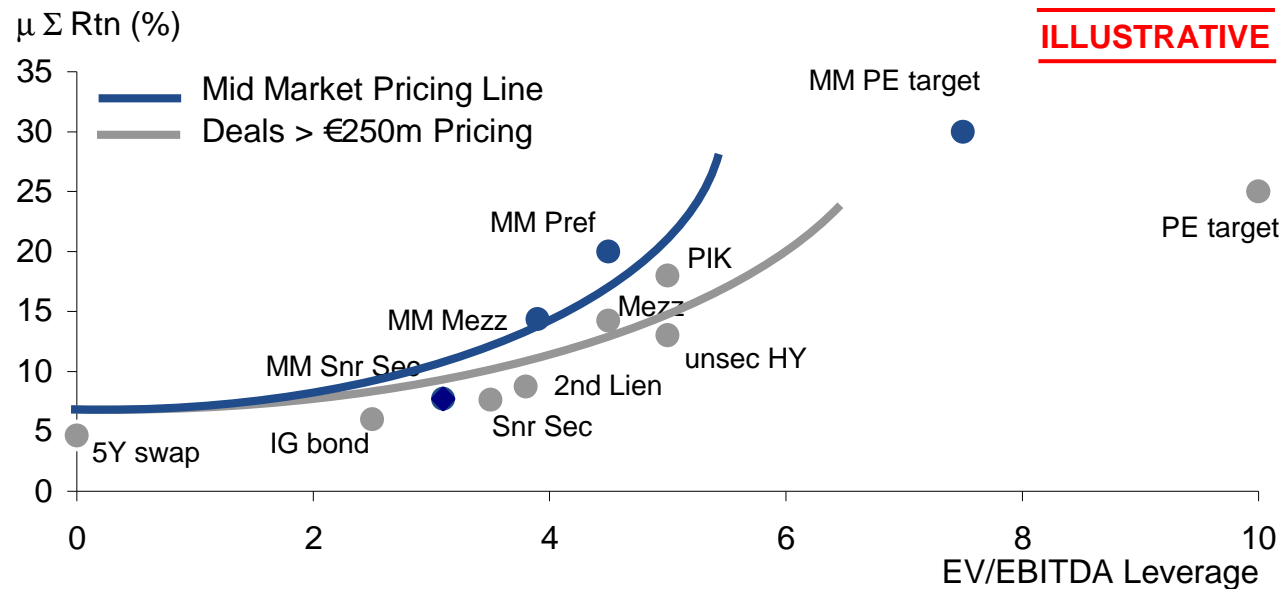
# Indiscriminate sell-off...

*Market technicals have reduced traditional premium pricing per unit of risk for middle market deals*

Traditional middle market pricing premium has essentially evaporated

- large primary deal pricing  $\geq$  primary mid market deals
- weak secondary market is pushing out pricing across the board
- senior debt is very hard to find

Risk/Return Curves for Large & Middle Market (MM) Primary Deals



Sources: S&P LCD for 3Q08 and A&Co estimates based on investor discussions & our deal lists

# ...has reduced new deal volumes to a trickle

*New deal volumes have crashed as lenders retrench*

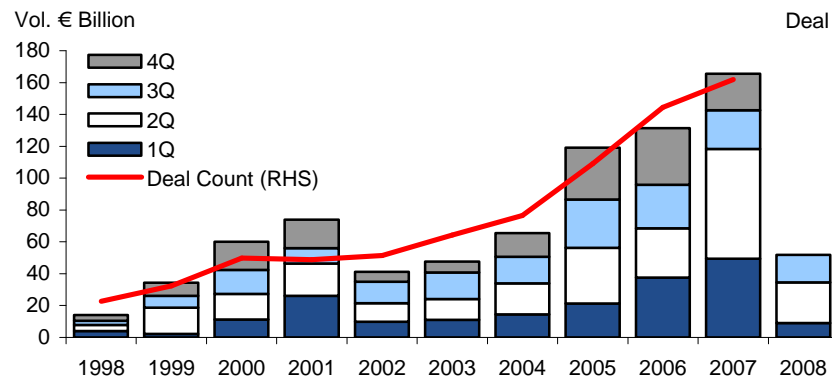
New deal volumes dried up

- leveraged buy-out market increasingly shut
- underwriting MLA\* banks closed, lending now is by “take & hold” clubs
- Year-to-date senior loan issuance -64%, mezz -42%

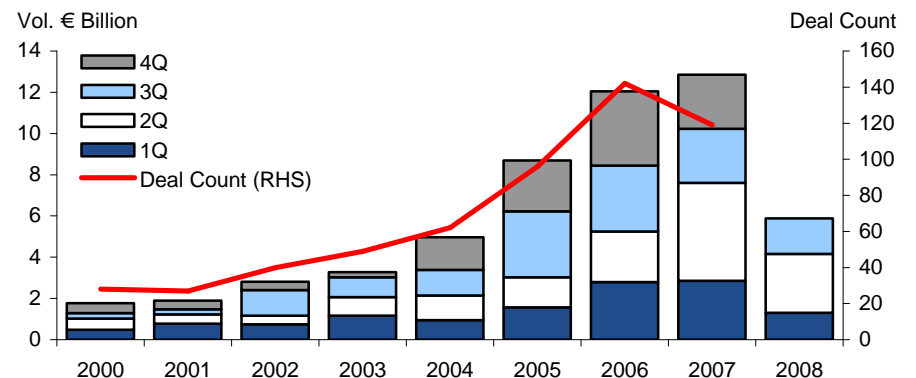
Deals that are still getting done

- small to medium sized deals selectively
- quality, defensive & transparent credit stories
- companies with existing strong lender relationships

**European Primary Senior Lev Loan Issuance**



**European Primary Mezz Loan Issuance**



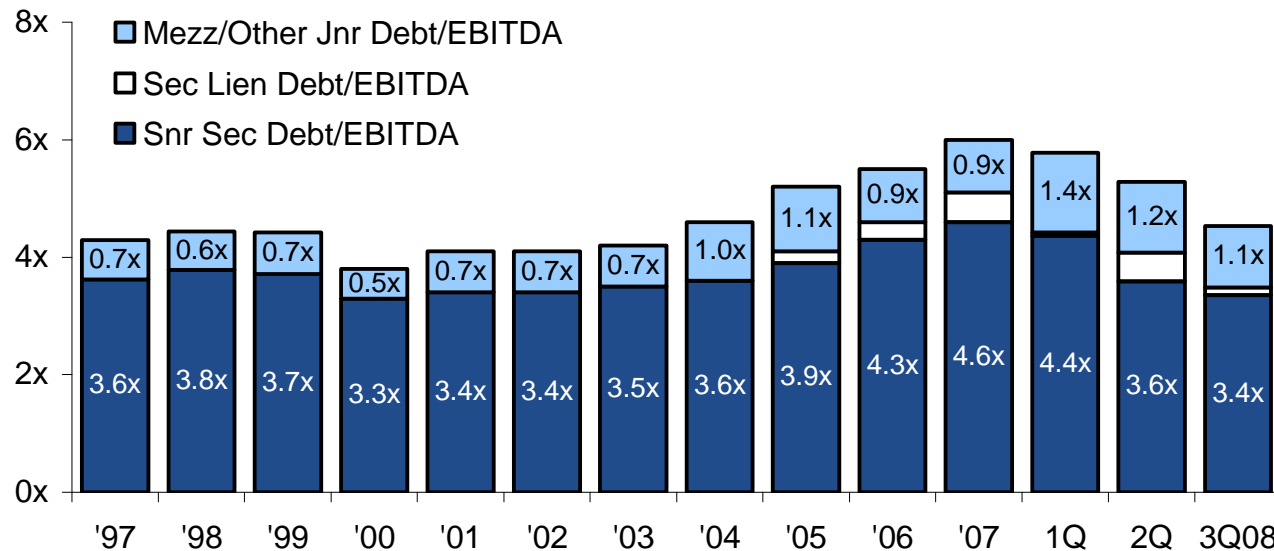
\* Mandated Lead Arranger – a title used to denote banks that have both led and underwritten a deal for further onwards syndication  
Sources: S&P LCD through to 3Q08

# ...& has led to reduction in new deal risk metrics

*There has been a rapid reduction in risk metrics of new deals*

- Leverage multiples have peaked and are now rapidly declining
- new deals now being structured within 3.0-3.5x senior, 4-5x junior
- smaller deals usually at 0.5x multiple less
- market now accepts far less “pro-forma add-backs” to EBITDA

Development of Average Leverage Credit Metrics\*



\* for 'out-of-the-box' pro forma credit metrics, excluded deals > €1bn  
Source: S&P LCD

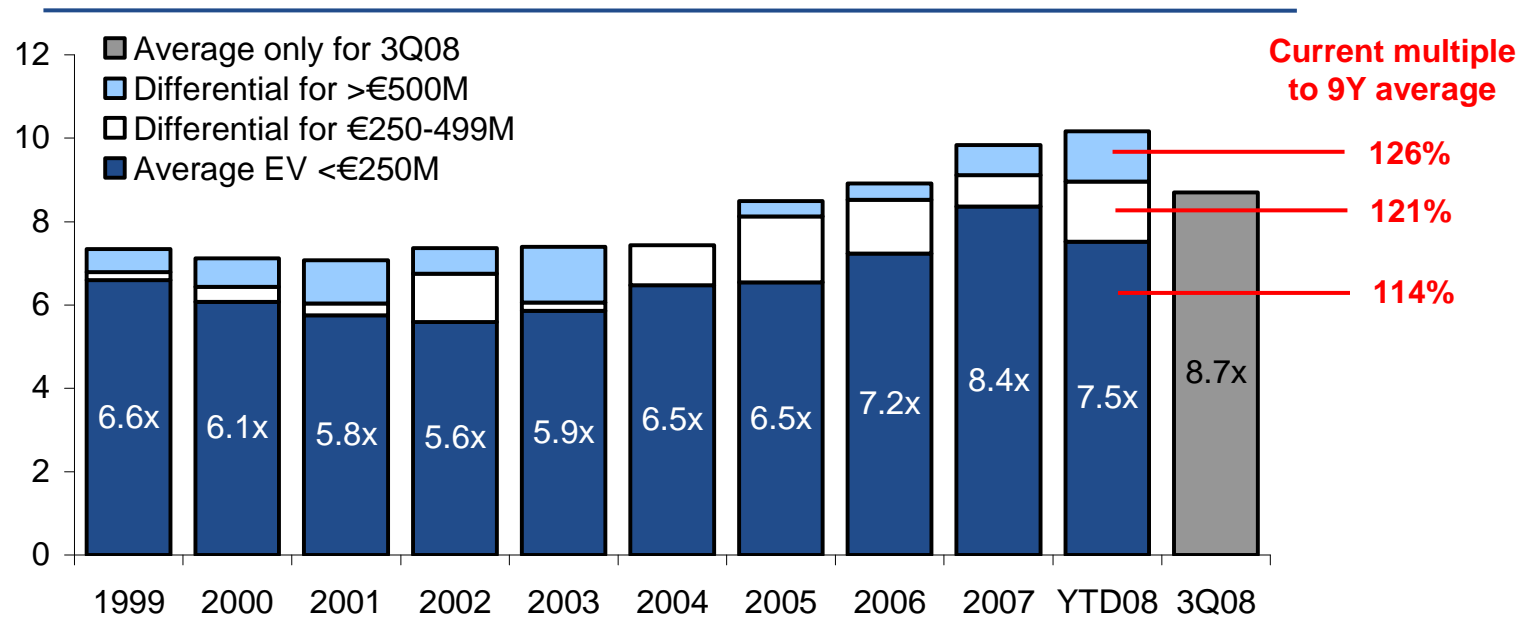
# Enterprise values are only just starting to break

*Enterprise valuations only coming off slowly as sponsors have been making up the gap with more equity*

Enterprise values have held up longer but are now declining slowly

- sponsors have money & injected greater equity
  - average equity contribution now 42-46% up from 34% one year ago
- strategic/trade buyers often still have money

Differential in EV/EBITDA multiples\* for LBOs by Size



\* based on trailing pro-forma EBITDA before transaction costs for Leveraged Buy-Outs  
Source: S&P LCD

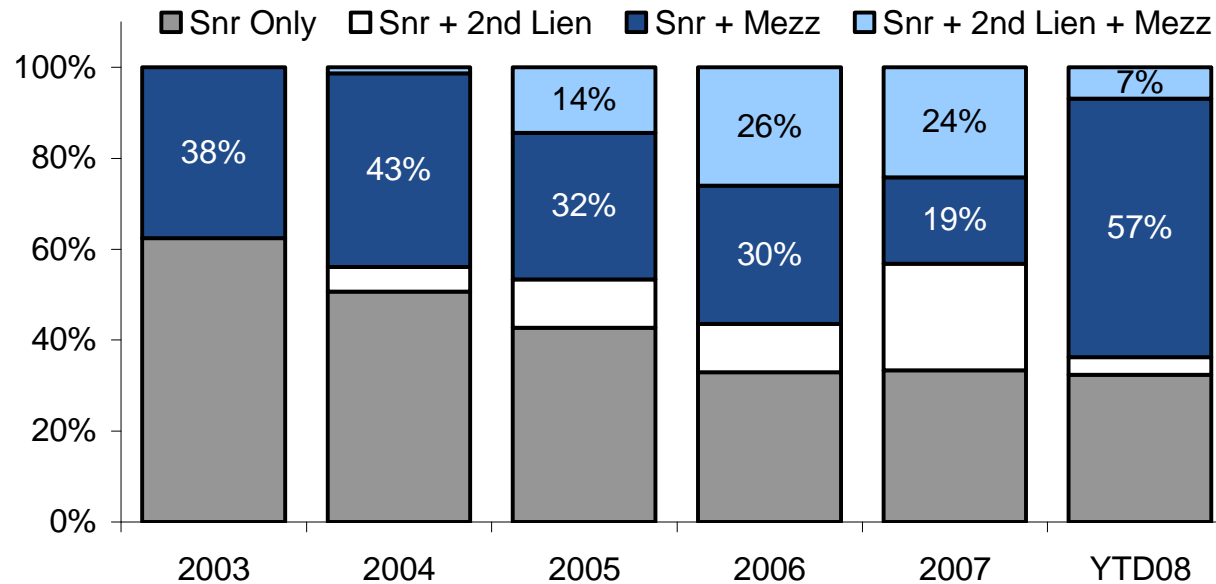
## Deals are being funded with more mezz

*The traditional mezz funds & some select credit funds currently have the market to themselves*

Overall debt supply is now reduced, with mezz able to reach more deals

- leveraged CDO/hedge fund institutional bid for new deals gone
- mezz & credit funds replacing lost institutional bid & filling senior gap
- local banks (if still lending) exhibit less appetite to lend “across the strip”

Makeup of Average New Deal Debt Funding



Source: S&P LCD, YTD08 is for the nine months through to Sep-08

## ...leading to hardening pricing

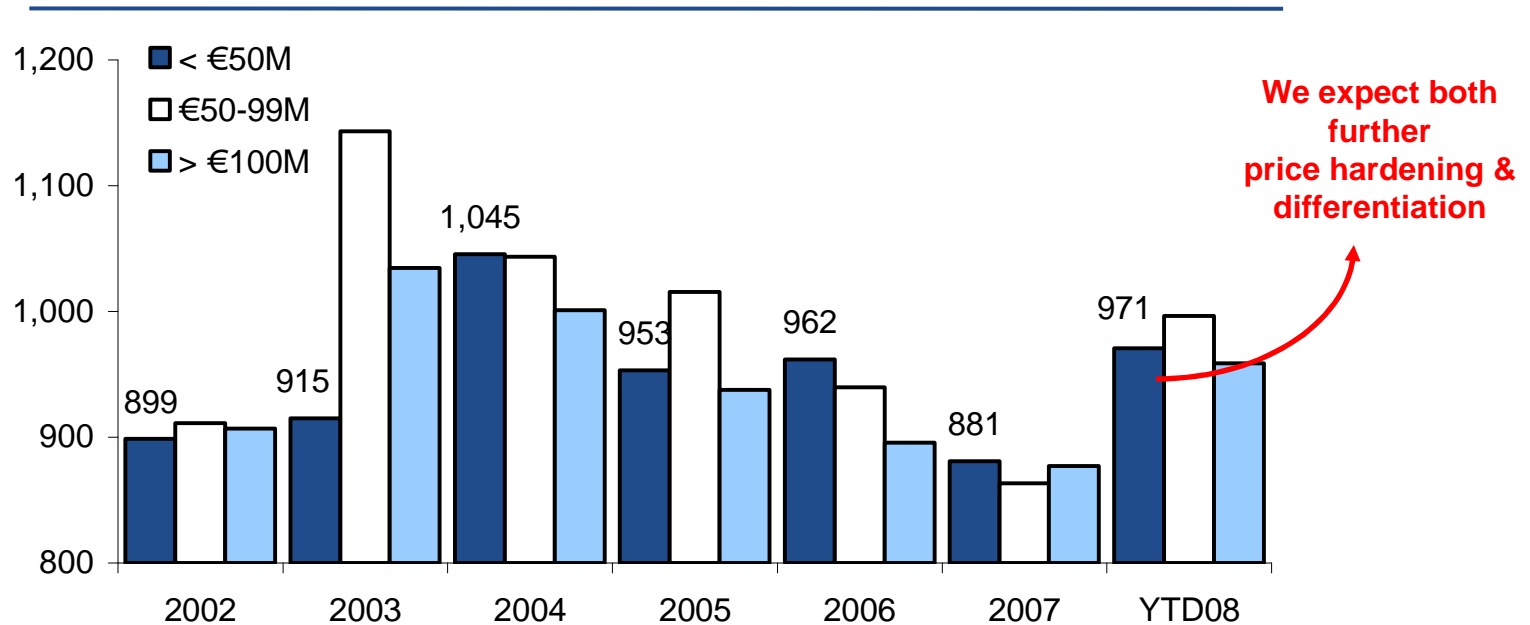
*Senior is most difficult to find, greater supply of mezz*

*Deal stats getting thinner – and pricing benchmarks show greater dispersion*

New deal credit pricing started hardening across the strip

- senior pricing widely spread, increasingly moving out to L+3.5-4.0 + fees
- mezz pricing now L+12-14 increasingly with warrants + fees
- no-call period/investor protection rising to 2-3 years, with penalties thereafter

European Mezz Spreads by Facility Size



Source: S&P LCD, YTD08 is for the nine months through to Sep-08

## ...and less supportive lenders

Covenant waivers increasingly difficult & expensive to obtain

- headroom extensions for >1Y now generally require prepayment/equity cure
- smaller credits being penalised disproportionately
- approvals complicated due to 'blown' lenders in senior syndicates

	Gala Coral Group Gaming & Gambling Oct-05 Lev. Acq.	Sanitec Bathroom fittings Apr-05 2nd LBO	INGG Plc Gaming Software Jun-06 AIPO	Global Closure Systems Oct-05 LBO	Yell plc Directory Services Jul-03 IPO	Peacock Value Retailer Jan-06 LBO	Ineos Chemicals Apr-05 acq.
Equity Injection	£125m	€70m + €15m g'tee <sup>1</sup>	£40m	€30m up from €20m	0	0	0
% of Total Financing	4.8%	8.3%	26.4%	6.0%	0.0%	0.0%	0.0%
Senior Prepayment	£83m	€54m	£10m	€15m	€0m	£0m	£0m
% of Net Drawn Senior Debt	3.6%	5.2%	12.8%	c10%	0.0%	0.0%	0.0%
<u>Resultant Leverage</u>							
Net Senior Leverage	5.4x	na	3.1x	na	4.9x	<2.0x	4.0x
Net Senior & 2nd Lien Lev.	5.8x	5.1x		na			
Net Total Lev. through Mezz	7.2x	na		na			
<u>Resultant Snr Covenant Headroom</u>							
Year 1	15.5%	15.0% <sup>2</sup>	waived until Apr-09	na	20.0%	na	waived until May-09
Year 2	17.5%	15.0% <sup>2</sup>	na	na	20.0%	na	na
<u>Waiver Cost</u>							
Consent Fee	0.50%	0.25%	0.375% + 1.0% exit	0.50%	0.50%	1.00%	0.50%
Snr Margin Step-up	0.50%	0.25%	1.50%	na	1.00%	1.25%	1.00-1.25% <sup>3</sup>
2nd L/Mezz Margin Step-up	0.75%	4.00% PIK					
<u>Waiver Approval Status</u>							
Required Approval Threshold	66.6%	Interim (1Q08) 66.6%	100% due to disposal		66.6%	66.6%	66.6%
Reported Approval Rate/Date	75.0%	passed	07-Jul-08	25-Jul-08	07-Oct-08	28-Nov-08	09-Dec-08
		Full (2Q08-FY10) 66.6%					
		passed 17-May-08					

1. Further equity on call until 2014 callable on payment default, covenant breach or significant reduction in headroom or liquidity

2. Reduced from original ask of 17-18%

3. Includes a 3% Libor floor for \$ tranches

Source: Company announcements, news reports and A&Co estimates

# ...but also the attraction of new money into the market

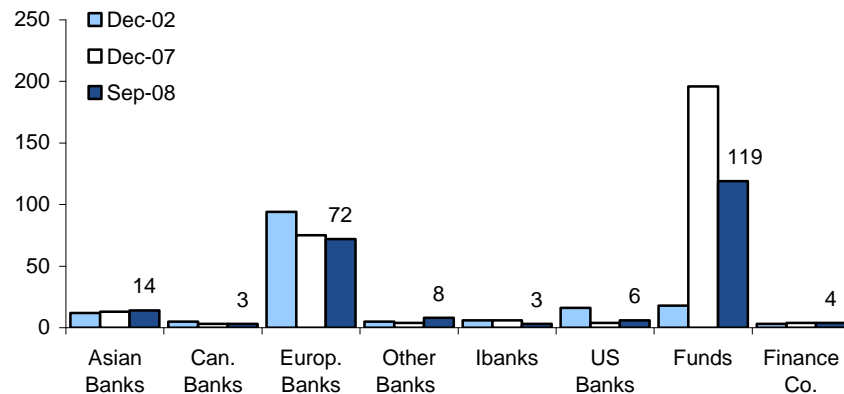
## Who has money now?

- PE funds with quality investor backing
- traditional mezz funds
- credit funds with long-term unleveraged & locked-in funding

## New money is slowly coming into the market – still only a trickle

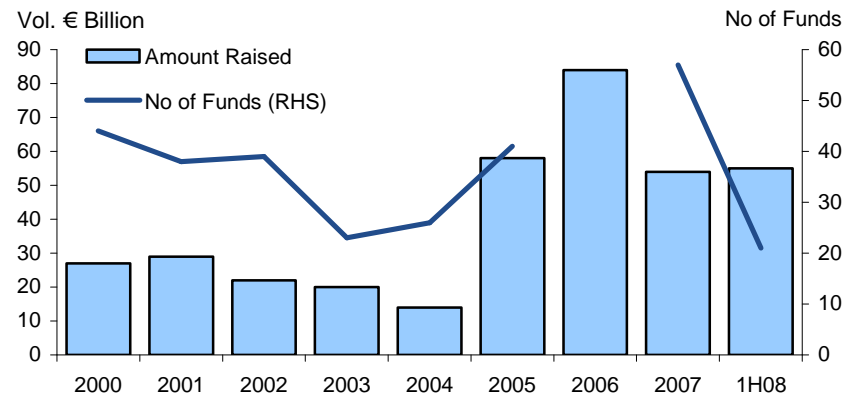
- attracted by unprecedented opportunities
- but held back by the very tough fund raising environment

**Active European Lev Loan Lenders**



Source: S&P LCD

**European Private Equity/Buyout Funds Raised**



Note number of funds raised data for 2006 unavailable  
Sources: EVCA, efinancialnews and the Wall Street Journal

# A&Co is an independent mid market focused merchant bank



*Founded in 2002 we have now advised on / or placed over €3.5 billion of mid-market transactions*



<p>2008</p> <p>Financial advisor on distressed £65m public sale</p>	<p>2008</p> <p>£153m financial restructuring (co-advisory)</p>	<p>2007</p> <p>€50m senior &amp; €30m junior debt placement</p>	<p>2007</p> <p>€420m M&amp;A and debt advisory</p>	<p>2006</p> <p>£116m senior debt placement supporting £115m IPO on AIM</p>	<p>2005</p> <p>\$75m senior high yield bond placement (co-arranger)</p>	<p>2005</p> <p>debt advisory on a £50m private placement bond</p>
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# Augusta & Co contacts

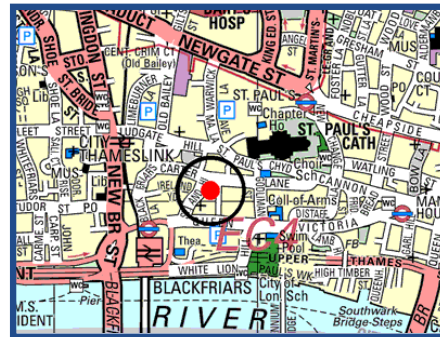


[www.augustaco.com](http://www.augustaco.com)

## Contact Details

### London Office

2 Wardrobe Place  
London EC4V 5AH  
Tel: +44 (0)207 236 0100  
Fax: +44 (0)207 236 0111



### Frankfurt Office

Opernplatz 6  
60313 Frankfurt  
Tel: +49 (0)69 770 759 0  
Fax: +49 (0)69 770 759 20



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